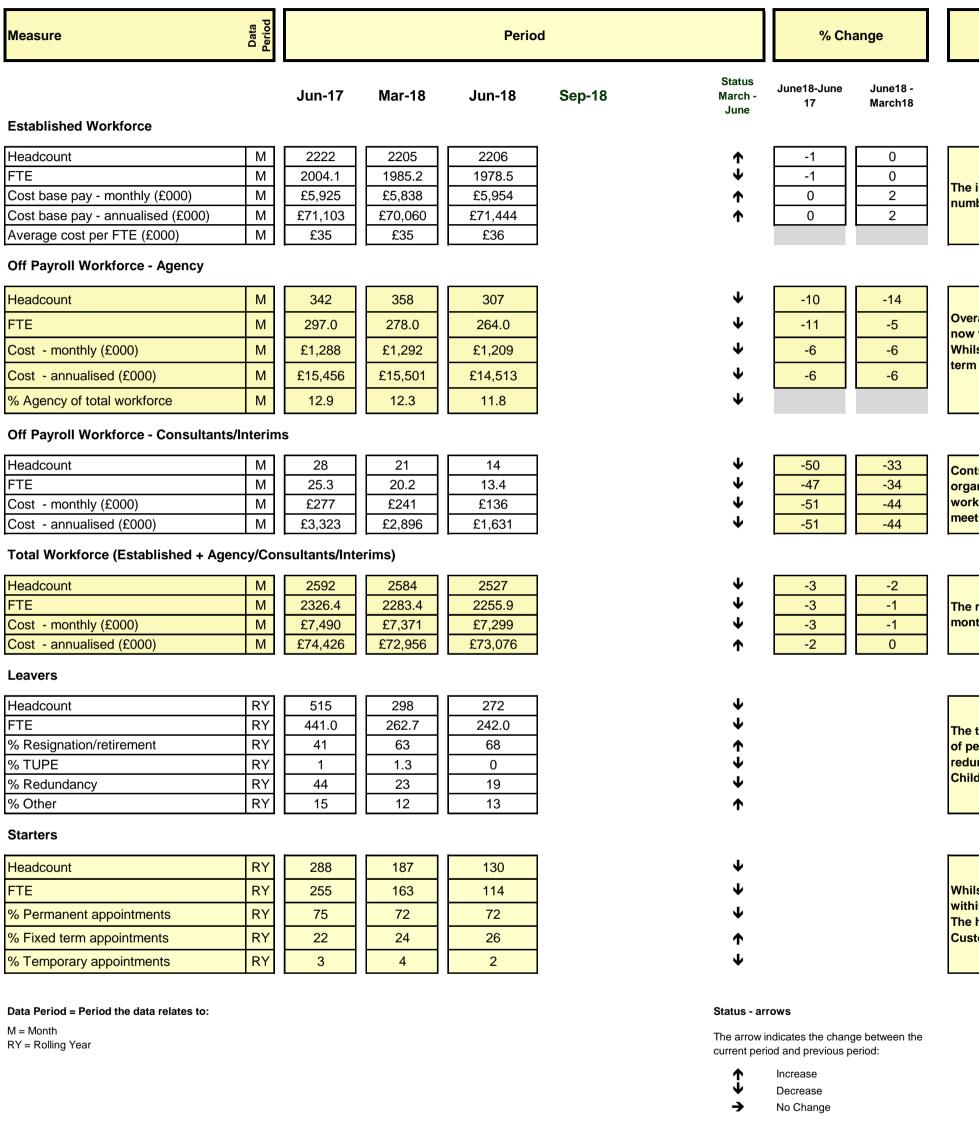
Haringey Council People Report Jun-18



Headcount	Μ	28	21	14
FTE	Μ	25.3	20.2	13.4
Cost - monthly (£000)	Μ	£277	£241	£136
Cost - annualised (£000)	Μ	£3,323	£2,896	£1,631

Headcount	М	2592	2584	2527
FTE	Μ	2326.4	2283.4	2255.9
Cost - monthly (£000)	М	£7,490	£7,371	£7,299
Cost - annualised (£000)	Μ	£74,426	£72,956	£73,076

Leavers

Headcount	RY	515	298	272
FTE	RY	441.0	262.7	242.0
% Resignation/retirement	RY	41	63	68
% TUPE	RY	1	1.3	0
% Redundancy	RY	44	23	19
% Other	RY	15	12	13

Starters

Headcount	RY	288	187	130
FTE	RY	255	163	114
% Permanent appointments	RY	75	72	72
% Fixed term appointments	RY	22	24	26
% Temporary appointments	RY	3	4	2

Data Period = Period the data relates to:

M = Month

Analysis

The increase in the annualised base pay following the salary increase paid in April has been balanced by the reduction in workforce numbers since June 2017, the average cost per employee however, has remained stable.

Overall, there has been a decrease in both the number and cost of agency workers in the past twelve months with agency workers now forming 11.8% of our total workforce.

Whilst it is necessary to control the number of agency workers, there will always be a requirement to use this workforce to fill short term or stop gap situations where the Council need to address an imbalance in the workforce / workload equation.

Contract numbers are continuing to reduce but we still need to engage these types of workers to deliver key objectives across the organisation especially where a project requires a level of expertise or specialist knowledge that is unavailable within the permanent workforce. It is important that the number of Consultants/Interim Workers continues to be monitored to ensure that individual's are meeting their objectives, that numbers are controlled and that project deadlines are met.

The reduction in workforce numbers and in the number of agency workers is reflected in a 2% reduction in total costs in the last 12 months.

The twelve months to June 18 saw fewer people leaving than in the twelve months to June 2017. In the last year the largest number of people leaving left due to either voluntary resignation or retirement, in the previous year the largest number of leavers was due to redundancy.

Children's Services had the highest proportion of leavers at 32%, Adult Services had 17% of leavers and Housing & Growth had 7%.

Whilst our headcount has been reducing steadily we are still attracting a sufficient amount of new employees to fill key vacancies within the organisation.

The highest proportion of starters during the last year were in Children's Services (38%) followed by Shared Service Centre (13%), Customer Services/Libraries (12.3%) and Adult Services (8%). All of the starters in these areas took up permanent contracts.

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Measure D D D D D D D D D D D D D D D D D D D		Period					ange	
	Jun-17	Mar-18	Jun-18		Status March - June	June18-June 17	June 18 - March 18	
Sickness Absence								
Sickness rate (average days) RY	9.1	8.4	8.9]	$\mathbf{+}$	-2	6	С
Long term sickness rate (20+ days) RY	5.7	5.2	5.6		$\mathbf{\Lambda}$	-2	8	Т
Short term sickness rate (<20 days) RY	3.4	3.2	3.3		\mathbf{A}	-3	3	tł
Sickness cost (£000) RY	£2,291	£1,992	£1,153		\checkmark	-50	-42	a
My Conversation Outcomes				-				
% My Conversation outcomes		2016	2017	2018	\mathbf{V}			
% My Conversation outcomes		57	62	40	•			
% Nil return		21	26	58	Т Ц			
% Out of scope		22	12	2	¥			
% Excellent achiever		4	6	5	*			R
% Strong achiever		14	15	14	¥			S
% Ambitious achiever		15	17	18	1			н
% Haringey gold		31	31	25	¥			0
% Task motivated		6	6	5	$\mathbf{+}$			
% Values motivated		5	4	4	→			
% Task focused		12	9	9	↑			
% Values driven		7	8	5	$\mathbf{+}$			
% Scope to improve		6	4	16	^			

Data Period = Period the data relates to: M = Month RY = Rolling Year

Status - arrows							
The arrow indicates the change between the current period and previous period:							
↑	Increase						
$\mathbf{\Psi}$	Decrease						
→	No Change						

Haringey

Analysis

Council Sickness Target: 6 days

The average days recorded in June 2018 compared to June last year have reduced slightly, although when compared to the data for the last quarter, the average days lost has increased although the cost has reduced. The increase may be due to better recording of absence by line managers.

Recorded My Conversation outcomes is behind expectations for 2018 (40%) when compared to 2017 (62%) but increased awareness sessions have improved matters in the short term.

HR Business Partners continue to work with their service areas to minimise data gaps and address performance concerns across the organisation.